

Variance Analysis
Year-to-date as at Aug 31, 2021

Non-timing Events

GPL COVID-19 Funding	(1,384)	To offset additional expenses
Transportation Funding	(598)	OCIF and RSIP funding
POA Revenue	394	COVID-19 ticket volumes - to be funded by Safe Restart COVID funding
Salaries/Wages/Benefits - Incremental COVID-19	379	GPL 331K, Paramedics 48K - to be funded by applicable COVID funding
Materials & Supplies	344	COVID-19; Paramedics 78K, GPL 130K, Facilities 21K, Corporate Services 74K, others 41K - to be funded by applicable COVID funding
Paramedic Swabbing Recovery	(255)	Recovery for COVID swabbing
Salaries/Wages/Benefits - Gapping	(225)	Wage gapping estimate
Salaries/Wages/Benefits - Pandemic Pay	220	GPL - to be offset by pandemic pay funding
Paramedic COVID-19 Funding	(177)	To offset additional expenses
Travel and Training	(135)	COVID-19 estimate
Total non-timing events	(1,437)	

Timing Events

Capital Purchases	(36,022)	Capital Project timing - GPL & NCAM Project (30,637K), Transportation (4,661K), NCHC (629K), Others (95K)
Short Term Construction Financing - GPL rebuild	32,220	Timing
External Services	(1,733)	Project Timing (Transportation (2,069K), C&SS 573K, Waste (175K), Corp Support (469K), Facilities 195K, GPL 189K, Planning and Development (227K), Others 250K)
Gas Tax Funding	(1,350)	Received earlier than anticipated
GPL Subsidy	(605)	Timing - High Intensity Needs claims
R&M	586	Timing
Transportation Supplies	(498)	Winter Maintenance (361K), Hard Top replacement (117K), Others (20K)
Social Services Programs	(473)	Timing of programs/funding, Social Services Relief programming offset by funding
Interest Revenue	(313)	Timing of cash flows resulting in improved liquidity
Paramedic Subsidy	(312)	Timing
Waste Revenue	(255)	Bag tags (20K), Tipping fees 47K, MRF (373K), Grants & Subsidies 105K, Other (14K)
Travel and Training	(206)	Timing/COVID
Leachate	(178)	Treatment and Haulage
Transfer to/From Reserve	(153)	Timing
Rent and Accommodation Revenue	147	NCHC rent (97K) and GPL accommodations 244K
Waste Expenses	144	Timing
Planning and Inspection Revenue	(137)	Higher than expected construction activity
BECN / Ec Dev Programs	132	Timing of grants/subsidies and program delivery
Utilities & Fuel	(131)	Timing
Surface Treatement Operations	86	Timing
Financial Services	(83)	Timing - GPL Rebuild interest
Recoveries	(59)	Miscellaneous recoveries
Rent & Property Tax	50	Timing
OAFVC Operations	(26)	Fees below budget - expenses reduced to offset
Miscellaneous	4	
Total timing events	(9,165)	
Total favourable variance	(10,602)	