Variance Analysis Year-to-date as at Feb 29, 2024

Non-timing Events Total non-timing events -**Timing Events Capital Purchases** (2,565) Project timing - NCHC (825K), Housing (1,789K), Paramedics (73K), Transportation 136K, Others (14K) **GPL/NCAM Redevelopment Project** (2,427) Timing of works Salaries/Wages/Benefits (782) Union increases, vacation, benefits Interest (573) Interest on investments (474K) and timing project construction financing (99K) Paramedic Subsidy 416 Timing - CP LTC Program External Services (220) Project timing - Corp Svcs (120K), Transportation (156K), Waste 137K, Housing (85), Others 4K R&M 139 Timing - Various departments **GPL** Subsidy (128) High Intensity Needs claims Transportation Funding (120) Timing Social Services Programs (87) Timing of programs/funding NCAM Grant (80) Timing POA Revenue 72 Ticket volumes **Financial Services** (57) Timing **Transportation Supplies** 56 Timing - Winter Maintenance and Fleet Miscellaneous 30 **Total timing events** (6,326) (6,326) Total favourable variance